



Portfolio Risk Decomposition (and Risk Budgeting)

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Introduction to Risk Decomposition

- Active managers take risk in the expectation of achieving outperformance of their benchmark
- Mandates often stipulate the amount of Tracking Error (risk relative to the benchmark) allowed
- However, two other matters are at least as important
 - Having the right amounts of risk
(Risk decomposition by holdings)
 - Having the right kinds of risk
(Risk decomposition by factors)

Risk Decomposition by Factors

- The type of risk being taken should correspond to the way in which the manager expects to outperform
 - A stock picker should not be taking currency risk
 - Market-timers should be managing their market beta
 - Sector rotators should be managing their sector factor exposures (not just their holding sizes)
- Risk Decomposition by factors clarifies what kinds of risk there are, and how big the factor bets are relative to each other, and to stock specific risk

Risk Attribution by Factors

- There is an important distinction to be made between Risk Decomposition using the factors in a given risk model, and Risk Attribution
- Risk Attribution is used to determining the exposure of a portfolio to factors that are not in the risk model
- For example, many systems give the Beta of the portfolio relative to its benchmark, which is rarely a factor in the risk model
- Statistical risk models use Risk Attribution to relate the portfolio risk to macro-economic and other factors

Risk Decomposition by Holdings

- This talk focuses on Risk Decomposition by holdings
- We examine two cases :-
 - Decomposition of Absolute Risk
 - Decomposition of Relative Risk or Tracking Error
- In each case, we want to answer two questions:
 - How much risk is coming from each holding ?
 - How would the portfolio risk be affected by a small change in each holding (the marginal contribution to risk) ?

A Sneak Peek Ahead

- This kind of Risk Decomposition forms the basis for Risk Budgeting decisions
- We will be looking at the Actual, Percentage and Marginal Contributions to Portfolio Risk, both from individual holdings and from groups of holdings
- In the case of Absolute Risk Decomposition, there is a unique answer to these questions
- Unfortunately for Risk Budgeting, there isn't a unique answer in the case of Tracking Error Decomposition

The Simplest Possible Example

- Before we get into the fancy algebra, let's consider a very simple example
- Our benchmark is that old pension fund favourite :
 - 60% stocks, 40% bonds
- The manager is nervous about stocks and neutral on bonds, so our portfolio consists of :
 - 50% stocks, 40% bonds, 10% cash
- The Risk Decomposition should be simple ...

Portfolio Holdings data

	Portfolio	Benchmark	Difference
	$x(i)$	$b(i)$	$d(i)$
Totals =	100%	100%	0%
Stocks =	50%	60%	-10%
Bonds =	40%	40%	0%
Cash =	10%	0%	10%

Absolute Volatilities & Correlations

Absolute Volatility & Correlation Matrix			
	Stocks	Bonds	Cash
Std. dev.	15.00	8.00	0.00
15.00	1.00	0.40	0.00
8.00	0.40	1.00	0.00
0.00	0.00	0.00	1.00

The Absolute Covariance Matrix !

Absolute Covariance Matrix

Stocks	Bonds	Cash
225.00	48.00	0.00
48.00	64.00	0.00
0.00	0.00	0.00

The Algebra of Risk Decomposition

- We begin by breaking down the total variance of a portfolio into contributions from individual holdings

- We have
$$V_P = \sum_i^N \sum_j^N x_i x_j C_{ij}$$

- From which we derive individual contributions to variance as

$$ACV_{iP} = \sum_j^N x_i x_j C_{ij}$$

Actual Risk Contribution Simplified

$$\begin{aligned}ACV_{iP} &= \sum_j^N x_i x_j C_{ij} = x_i \sum_j^N x_j C_{ij} \\ &= x_i \sum_j^N x_j \text{cov}(R_i, R_j) = x_i \text{cov}\left(R_i, \sum_j^N x_j R_j\right) \\ &= x_i \text{cov}(R_i, R_P) = x_i C_{iP}\end{aligned}$$

where C_{ip} is the covariance of asset i with the portfolio P .

Percentage Risk Contribution

- The conversion of Actual Contributions to Risk to Percentage Contributions is amazingly simple:

$$PCV_{iP} \% = \frac{ACV_{iP}}{V_P} * 100 \%$$

- We simply divide the Actual Contribution by the Total Risk and multiply by 100

The Nitty Gritty Calculation Details

Cov(P,B) =	Covariance(asset, portfolio)		
	Stocks	Bonds	Cash
98.86			
Stocks =	112.50	24.00	0.00
Bonds =	19.20	25.60	0.00
Cash =	0.00	0.00	0.00
Cov(i,P) =	131.70	49.60	0.00
Corr(i,P) =	0.948	0.670	0.000

Absolute Risk Decomposition

Absolute Portfolio Variance			
$V(p) =$	85.69	$SD(p) =$	9.26
Stocks =	56.25	9.60	0.00
Bonds =	9.60	10.24	0.00
Cash =	0.00	0.00	0.00
ACV(i) =	65.85	19.84	0.00
PCV(i) =	77%	23%	0%

Contributions from Groups of Holdings

- We can generalise these expressions from individual holdings to groups of holdings as follows :-

$$ACV_{Energy} = \sum_{i \in Energy} ACV_{iP}$$

$$PCV_{Energy} \% = \sum_{i \in Energy} PCV_{iP} \%$$

Marginal Contribution to Variance

- For the total portfolio risk we have :-

$$V_P = \sum_i^N \sum_j^N x_i x_j C_{ij}$$

- The Marginal Contribution to Variance is defined as :-

$$MCV_{iP} = \frac{\partial V_P}{\partial x_i} = 2 \sum_j^N x_j C_{ij} = 2C_{iP}$$

which really couldn't be simpler!

Marginal Contribution to Risk (S.D.)

- Bearing in mind that : $V_P = S_P^2$

we have :

$$\frac{\partial V_P}{\partial S_P} = 2S_P$$

- And so, trivially,

$$MCR_{iP} = \frac{\partial S_P}{\partial x_i} = \frac{\partial S_P}{\partial V_P} \frac{\partial V_P}{\partial x_i} = \frac{\partial V_P}{\frac{\partial V_P}{\partial S_P}} = \frac{MCV_{iP}}{2S_P} = \frac{2C_{iP}}{2S_P} = \frac{C_{iP}}{S_P}$$

Marginal Contributions to Risk

Marginal Contributions to Portfolio Variance		
Stocks	MCV(i) =	2.634
Bonds	MCV(i) =	0.992
Cash	MCV(i) =	0.000

Marginal Contributions to Portfolio Risk		
Stocks	MCR(i) =	0.142
Bonds	MCR(i) =	0.054
Cash	MCR(i) =	0.000

Summary of Absolute Decomposition

Absolute Risk Decomposition by Holdings - Portfolio										
	Formulae =			$x(i) * C(i,P)$	$100 * ACV(i) / V(p)$	$2 * C(i,P) / 100$	$(C(i,P)/100) / (S(p))$	$C(i,P) / (S(i)*S(p))$	$PCV(i) / x(i)$	$C(i,P) / V(p)$
Holding	x(i)	S(i)	C(i,P)	= ACV(i)	= PCV(i)	= MCV(i)	= MCR(i)	= Corr(i,P)	= Beta(i,P)	
Stocks	50%	15.00	131.70	65.85	77%	2.634	0.142	0.948	1.54	1.54
Bonds	40%	8.00	49.60	19.84	23%	0.992	0.054	0.670	0.58	0.58
Cash	10%	0.00	0.00	0.00	0%	0.000	0.000	0.000	0.00	0.00
Portfolio	100%			85.69	100%				1.00	1.00
Portfolio variance =			V(p) =	85.69	Portfolio risk (s.d.) =			S(p) =	9.26	

Tracking Error Decomposition

- Tracking error is the variance of relative returns
- Relative returns are defined as follows :-

$$\hat{R}_P = R_P - R_B$$

where \hat{R}_P is the relative return on the portfolio,

R_P is the absolute return on the portfolio, and

R_B is the absolute return on the benchmark

Here's the Important Bit !!

- Portfolio and benchmark returns are defined as:

$$R_p = \sum_i^N x_i R_i \qquad R_B = \sum_i^N b_i R_i$$

- So relative returns can be defined as :-

$$\begin{aligned} \hat{R}_P &= \sum_i^N (x_i - b_i) R_i \\ &= \sum_i^N x_i (R_i - R_B) = \sum_i^N (x_i - b_i) (R_i - R_B) \end{aligned}$$

Three Definitions of Tracking Error

- Corresponding to each of these formulations, we get three different expressions for Tracking Variance :-

$$\begin{aligned}TV_P &= \sum_i^N \sum_j^N (x_i - b_i)(x_j - b_j)C_{ij} \\ &= \sum_i^N \sum_j^N x_i x_j \hat{C}_{ij} \\ &= \sum_i^N \sum_j^N (x_i - b_i)(x_j - b_j) \hat{C}_{ij}\end{aligned}$$

Three Versions of Tracking Error

- These three sets of equations for relative return and risk (T.E.) may be characterised as follows:
 - First uses relative holdings and absolute returns
 - Second uses absolute holdings and relative returns
 - Third uses relative holdings and relative returns
- It is very easy to demonstrate that these expressions are equivalent at *the aggregate level*
- However, they lead to different decompositions

Relative Volatilities & Correlations

Relative Volatility & Correlation Matrix			
	Stocks	Bonds	Cash
Std. dev.	5.56	8.34	10.69
5.56	1.00	(1.00)	(0.67)
8.34	(1.00)	1.00	0.67
10.69	(0.67)	0.67	1.00

The Relative Covariance Matrix !

Relative Covariance Matrix		
Stocks	Bonds	Cash
30.88	(46.32)	(39.92)
(46.32)	69.48	59.88
(39.92)	59.88	114.28

Tracking Error Decomposition - 1

Relative weights & Absolute covariances			
TV(p) =	2.25	TE(p) =	1.50
Stocks =	2.25	0.00	0.00
Bonds =	0.00	0.00	0.00
Cash =	0.00	0.00	0.00
ACV(i) =	2.25	0.00	0.00
PCV(i) =	100.0%	0.0%	0.0%

Tracking Error Decomposition - 2

Absolute weights & Relative covariances			
TV(p) =	2.25	TE(p) =	1.50
Stocks =	7.72	(9.26)	(2.00)
Bonds =	(9.26)	11.12	2.40
Cash =	(2.00)	2.40	1.14
ACV(i) =	(3.54)	4.25	1.54
PCV(i) =	-157.3%	188.8%	68.5%

Tracking Error Decomposition - 3

Relative weights & Relative covariances			
TV(p) =	2.25	TE(p) =	1.50
Stocks =	0.31	0.00	0.40
Bonds =	0.00	0.00	0.00
Cash =	0.40	0.00	1.14
ACV(i) =	0.71	0.00	1.54
PCV(i) =	31.5%	0.0%	68.5%

Comments on TE Decompositions

- The first, using Absolute Covariances, treats cash as riskless, and so attributes all the risk to the stock bet
- The second uses Absolute Holdings, and attributes most of the risk to the neutral position in bonds !!
- This second version will also say that a zero holding in the portfolio has no contribution to Tracking Error, even if the asset is held in the benchmark
- The third version is (usually) the most intuitive, and **in this case gives a very sensible answer**

Marginal Contributions to TE - 1

- Changing an Absolute Holding by a small amount is the same as changing a Relative Holding by a small amount, since the Benchmark Holding is fixed
- Thus, we only get two different sets of results for the Marginal contributions to Tracking Error
- The first version is given by :-

$$MCA_i = \frac{\partial TV_P}{\partial x_i} = \frac{\partial TV_P}{\partial d_i} = 2 \sum_j d_j C_{ij} = 2(C_{iP} - C_{iB})$$

Marginal Contributions to TE - 2 & 3

- The second and third versions are given by :-

$$MCVAR_i = \frac{\partial TV_P}{\partial x_i} = 2 \sum_j^N x_j \hat{C}_{ij} = 2 \hat{C}_{iP}$$

$$MCVRR_i = \frac{\partial TV_P}{\partial d_i} = 2 \sum_j^N d_j \hat{C}_{ij} = 2 \hat{C}_{iP}$$

which are the same.

Marginal Contributions to TE - 1

Marginal Contributions to Tracking Error

using Absolute Covariance matrix

Stocks	$MCR(i) =$	(0.150)
Bonds	$MCR(i) =$	(0.032)
Cash	$MCR(i) =$	0.000

Marginal Contributions to TE - 2 & 3

Marginal Contributions to Tracking Error

using Relative Covariance matrix

Stocks	MCR(i) =	(0.047)
Bonds	MCR(i) =	0.071
Cash	MCR(i) =	0.103

Comment on Marginal Contributions

- At first sight these results seem contradictory
 - The first version says if we increase the bond holding, the TE will decrease
 - The second and third versions say if we increase the bond holding, the TE will increase
- However, note that we still have the budget constraint, so we still get the same net result
- In the first case : $-0.032 - (-0.150) = 0.118$
- In the other cases : $0.071 - (-0.047) = 0.118$

Conclusions

- Most institutional investors are concerned with Tracking Error rather than Absolute Risk
- Risk Decomposition is at least as important as the overall level of risk in an actively-managed portfolio
- However, there are different answers!
- The industry default is the first decomposition, but this is almost certainly not the best, or most intuitive
- Caveat Manager !!

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